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இலங்கை அபிவிருத்தி நிர்வாக நிறுவகம்
SRI LANKA INSTITUTE OF DEVELOPMENT ADMINISTRATION



**Second Efficiency Bar Examination for Officers of Sri Lanka
Planning Service 2019(II)**

Time: 03 hours

Techniques of Development Planning (21)

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• **Answer all questions.**

1.
 - i Why should the underlying issue be identified clearly in preparing accurate plans? (05 Marks)
 - ii Explain through an example as to how SWOT analysis is used to identify the underlying issue. (10 Marks)
 - iii Discuss with examples as to what are the benefits of using SWOT analysis as an analytical tool to identify problems. (10 Marks)
2. Addressing the staff officers at the monthly meeting, the District Secretary, quoting a recent study report, stated that a higher percentage of children below 10 years in his district is suffering from malnutrition. It was pointed out that a greater attention is required for this problem and solutions should be sought before it aggravates further. District Secretary instructed District Planning Director to analyze the problem broadly and propose suitable solutions
 - i Imagine yourself as the District Planning Director and create the “Problem tree” by analyzing the problem using proper techniques. (10 Marks)
 - ii Build up the “objective tree” based on the problem tree created in i. above. (07 Marks)
 - iii Recognize the most suitable strategies to solve the crisis by using the above problem tree and objective tree. (08 Marks)

3. i Present the contents of objective hierarchy of logical framework matrix based on a selected project explaining the logical framework matrix. (07 Marks)
- ii State two advantages expected by including indicators in logical framework matrix explaining what is meant by indicators. State one most appropriate indicator in front of each step of logical framework matrix constructed above. (08 Marks)
- iii What are the advantages that can be achieved at the implementation of a project through presenting assumptions, risks and verification techniques? (08 Marks)
- iv What are the arguments constructed based on a logical framework matrix? (02 Marks)
4. i Explain using an example as to how each analytic technique i.e. payback period, net present value and internal rate of returns would be important in analyzing the feasibility of a project. (13 Marks)
- ii Define the following techniques and explain the objectives of using those in programmes.
a) Financial Cost Analysis
b) Economic Cost Benefit Analysis
c) Social Cost Benefit Analysis (12 Marks)
